

THE NCO LEADERSHIP CENTER of EXCELLENCE
Master Leader Course (MLC)

M447: Mission Command
Advance Sheet

1. SCOPE:

This lesson sets the context for understanding command and control by describing the nature of operations and summarizing the Army's operational concept. It defines and describes command and control, then introduces mission command as the Army's approach for the exercise of command and control. The lesson concludes with learner's determining the group's baseline understanding of the command and control warfighting function.

2. LEARNING OBJECTIVES:

TLO: This lesson supports 400-MLC-0470, Analyze mission command to distinguish your role as a senior NCO in a company who supports a battalion/brigade staff conducting large scale operations.

ELO: 400-MLC-0470.01

Action: Analyze the Army philosophy of mission command: Command and Control of Army Forces.

Condition: As a learner and senior leader attending face-to-face or virtual environments participating in dynamic, collaborative facilitated discussions, given references and multimedia resources.

Standard: Document the group's level of knowledge:

1. Describing the Nature of Operations;
2. Categorizing Unified Land Operations based on training requirements;
3. Describing Command and Control;
4. Choosing considerations for level of control in Mission Command approach;
5. Correlating the Elements of Mission Command with mission success;
6. Illustrating the Role of Subordinates in Mission Command; and
7. Knowing the Command and Control Warfighting Function.

Learning Domain: Cognitive

Level of Learning: Analysis

This lesson supports the following NCO Common Core Competencies (NCO C3):

a. Leadership:

- (1) Live and demonstrate the attributes and competencies of the leadership requirements model.
- (2) Extend influence within and beyond the chain of command to build relationships.
- (3) Strengthen the characteristics of trust, honorable service, military expertise and esprit de corps through stewardship of the Army Profession.

b. Operations:

- (1) Exercise and support the Commander's priorities and enable mission command.
- (2) Understand Army doctrine associated with mission command and operations.

c. Training Management:

- (1) Understand and participate in the operations process.
- (2) Monitor and evaluate individual and collective training in accordance with the unit's approved METL.

3. PREPARATION FOR CLASS:

a. Read (29 Total Pages):

- TC 7-22.7, *Noncommissioned Officer Guide*, January 2020, Ch. 5 (8 pages). Found at <https://armypubs.army.mil/ProductMaps/PubForm/TC.aspx>

- ADP 6-0, *Mission Command: Command and Control of Army Forces*, July 2019, Ch. 1, pp. 1-1 thru 1-21; p. 2-12, para 2-67 (21 pages). Found at <https://armypubs.army.mil/ProductMaps/PubForm/ADP.aspx> audio at https://rdl.train.army.mil/catalog/search?current=true&search_terms=audiobook

b. Review (1 Total Pages):

- Learner Handout - *Command and Control Warfighting Function Slide* (1 page). Found on Blackboard > M447 Learner Handouts

c. Be prepared to discuss the following in class:

- How does mission command enable leaders to overcome challenges in the conduct of unified land operations? ADP 6-0 para 1-74 thru 1-76
- What is the purpose of command and control as a warfighting function? TC 7-22.7 para 5.5 and ADP 6-0 para 1-80 thru 1-99
- How do commanders use the elements of mission command to balance the art of command and the science of control? ADP 6-0 para 1-14 thru 1-66
- What is the role of a senior NCO in mission command? TC 7-22.7 para 5.4

4. HOMEWORK ASSIGNMENT(S): None.

5. ASSESSMENT PLAN: Refer to ISAP.